

Opportunity & Critical Path for Water Technology Innovation

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Crisis & Opportunity

510,000 conventional septic systems +

Sole Source Aquifer +

World class beaches, bays and marine resources=

Suffolk & Nassau Counties





Center Premise

Marshal regional resources to *focus* on solving problem

Government + University Research + Private Sector





Strategic Planning Objectives:

- Formulate near and long-term objectives
- Ensure buy-in and support from key stakeholders
- Quantify the economics: cost of action and inaction + jobs
- Learn from experiences in regions facing similar challenge
- Assess the competition and the market potential





Methodology: 30+ Interviews

Category	Person and Institution	
Steering Committee	 Dr. Yacov Shamash, Dean of the College of Engineering and Applied Sciences Stony, Stony Brook University Dr. Chris Gobler, Professor, Stony Brook University Dr. Hal Walker, Professor, Stony Brook University 	 Stephen Savage, Senior Technology Executive and Entrepreneur Peter A. Scully, Deputy County Executive for Administration, Suffolk County
Government Officials	 Maggie Theroux, Senior Cluster Development Specialist, EPA Curt Spalding, Administrator for EPA's New England Region Hon. Fred Thiele, Assemblyman for New York State District 1 James Tierney, Carrie Meek-Gallagher, and Angus Eaton of the NYS DEC Rob Walker, Chief Deputy County Executive, Nassau County 	 Justin Jobin, Chris Lubicich & Ken Zegel of Suffolk County's Department of Health Dorian Dale, Director of Sustainability & Chief Recovery Officer, Suffolk County George Heufelder, Director, Barnstable County DHE Jeffrey Fretwell, Director, Legislative and Intergovernmental Relations, Maryland DE
Industry Experts, including Scientists, etc.	 Damann Anderson, Vice President, Hazen and Sawyer Dr. Anthony Dvarskas, Environmental Economist in the School of Marine and Atmospheric Sciences, Stony Brook University Dr. Ben Hsiao, Distinguished Professor, Stony Brook University Dr. Daniel Smith, Vice President, APEX Companies 	 Clement Cid, PhD candidate, CalTech Mike Murphy, Director of Water Innovation, MASSCEC Dr. David Rekhow, Professor, EWRE Program Coordinator, UMass Amherst Dr. David Garman, Founding Dean, School of Freshwater Sciences, University of Wisconsin
Water Treatment Technology Providers	Bill Cagle, Business Development Manager, Orenco Systems Inc.	 Jon Freedman, Global Government Affairs Leader, GE Water
Financial Community	 Jack Levy, Partner, Israel CleanTech Ventures Nick Schupbach, SVP, Wood Creek Capital Management, LLC 	Rob Newbold, Managing Principle, Graham Partners
Other Constituencies	Mitch Pally, CEO, LIBI	Kevin Law, President & CEO, Long Island Association





Strategic Advantages

- Funding for R & D
- No other U.S. Center is focusing on onsite technology;
 Market Gap = Opportunity
- Focused R & D is a differentiator
- Water technology innovation typically responds to regional needs





Methodology: Cost Analyses & Scenarios

- Economic impact forecasting based on:
 - ➤ Analysis of Regional economic data
- Implementation forecasting based on:
 - ># of systems installed
 - ➤ Cost of system replacement
 - Range of installation periods





The Cost of Doing Nothing: What's at Risk?

Hardest Hit:

- Real Estate **↓** 2% 4%
- Tourism **↓** 5% 10%
- Fishing **J** 30% 60%

\$12.7 Billion to \$24.5 Billion** Loss over 30 years in

Suffolk & Nassau Counties combined

**Nominal Costs



The Cost of Infrastructure Replacement

Three Scenarios: \$6 Billion to \$14.4 Billion** over 30 Years

	Best Case	Medium Case	Worst Case
Systems replaced/ retrofitted (Suffolk)	210,000	285,000	360,000
Systems replaced/ retrofitted (Nassau)	87,500	118,750	150,000
Systems replaced/ retrofitted (Total)	297,500	403,750	510,000
Average costs per system (year 1)	\$15,0000	\$20,000	\$25,000
Installation period in years	15 Years	22 Years	30 Years
Average year-over-year cost reduction	5%	4%	3%
Average annual O&M costs (as % of system cost)	5%	5%	5%
Nominal costs over 30 years	\$6B	\$9.8B	\$14.4B
Present Value costs over 30 years at 4% discount rate	\$3.6B	\$5.5B	\$7.5B

^{**}Nominal Costs





Water Technology: A Conservative & Fragmented Industry

- Approval processes are lengthy & data intensive
- Historically, returns for water projects are low but consistent (high single to low double digits).
- Markets are fragmented and driven largely by regulation
- Scarce R & D Funding (for OWTS) & limited amount of debt available to water new technology companies.
- Abundant funding for proven technologies, with proven returns.





The Potential Market

- Currently 40M U.S. residents rely on ~25M OWT systems.
- Projections for systems in need of nutrient removal are 10%
 15% of OWT systems, or 2.5M to 3.75M systems nationally.
- At \$10K per system to implement, potential market is estimated to be ~\$38B over 30 years, or \$1.3B annually, excluding monitoring or maintenance.
- Assuming U.S. market is half of potential worldwide market,
 \$2.6B annually.
- Do markets materialize with the right technology?





Opportunity Indicators

- Entry of Long Island into innovative/alternative market
- Immense public and political awareness
- Consideration of dedicated funding streams
- NYS Economic Development Programs offers compelling opportunities to attract business and talent
- Data sharing agreement underway for North East Region
- Data sharing agreement struck in mid-Atlantic states





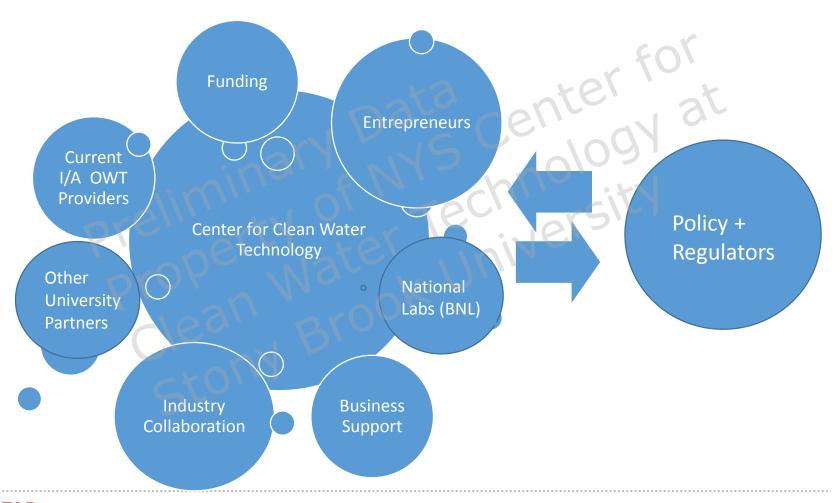
Short Term Objectives: Three to Five Years

- Build multi-disciplinary teams to develop OWTS technologies that:
 - > Reduce nitrogen levels to below 10 mg/liter.
 - Cost \$10K or less per (typical) household to install, and less than \$500 per annum to maintain.
 - ➤ Have a life expectancy of at least 30 years
- Communicate knowledge and progress to key stakeholders.





Develop Capacities, Collaborations & Contacts







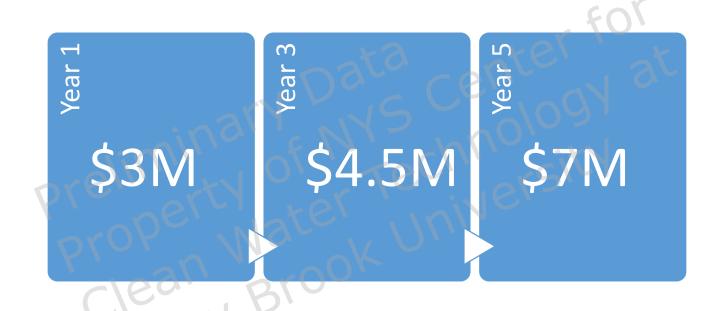
Long Term Objectives

- Leverage experiences/expertise/processes developed in OWTS focus to transition into new sectors.
- Contribute to the national and international conversation about water protection and restoration.
- Become a hub of water technology commercialization.
- Ancillary discoveries or needs present further opportunities for commercialization.





Funding Goals (Annual)



Leverage 10-year State Collaboration with Philanthropy, Industry, Federal Funds





Methodology: Long Term Job Analysis

- Center jobs = direct employees of the Center + 1 FTE per \$150K of research funding
- Implementation jobs = Jobs associated with upgrading onsite systems (based on Best Case Scenario)
- Incubation jobs = jobs from small and medium water companies incubated with Center's support





15 Year Job Creation Potential

